PATERSON

ANNUAL REPORT

Message From The Mayor

Our city in 1970 showed accomplishments in many areas that reflect on the years of planning and work that began when this administration took office on Jan. 1, 1967.

In November, the federal government flashed the go ahead on the Model Cities program that may provide Paterson with more than $4 million in the next 12 months. As a direct result of this major achievement, we will begin a wide variety of self-help programs to make possible jobs, educational opportunities, health, recreation and social services for our citizens.

Continuing its long-range programs to improve public safety, the Paterson Police Department in 1970 extended its manpower coverage, initiated new innovations in street patrol work and streamlined its communication system. The Fire Department, which we believe ranks among the finest in the nation, launched a new municipal ambulance service which will continue in the department's long tradition of excellence in performance.

Our urban renewal program is moving ahead with vigor, and we are confident that development prospects will soon spark a rebuilding program that will signal the full-scale redevelopment of wide areas of Paterson.

In the field of Public Works, we have established an outstanding street cleaning program. Street and road maintenance have substantially improved, and service to our citizens has reached a new peak of efficiency.

During the past year we have made great strides in our plans for a multi-million dollar expansion of the school system. Our parks and recreation programs are providing more service than ever before in history. Our libraries are being used by larger numbers of people. Health services have expanded, our public housing program has improved, our Parking Authority has gained in service and finances, and there are new programs for the aged, new highway construction, new housing and a new firehouse are underway.

Once again I wish to commend all of our employees for their cooperation and dedication. And I want to assure our citizens that while the past year was one of numerous achievements, it is only the forerunner of what is yet to come as we work together for a new and better city.

Mayor Lawrence F. Kramer

Board of Finance. Seated, left to right: Mrs. Ruth A. Hibbert, commissioner; Robert T. Lankering, president; standing, left to right: Bernard Bezzola, Frank R. Tucker, commissioners; Mrs. Esther R. Mains, secretary; Richard D. Mohr, clerk.

Board of Finance

Federal and State Aid Increase Dramatically As City Strives to Provide Sound Management

The goal of the Board of Finance is to provide for the City's public needs at the least possible cost to the taxpayer. This means that service must be provided in the most efficient manner possible and the City must seek out maximum revenues from sources other than the property tax. Sound practices of financial control and debt management are essential.

How well these objectives have been achieved is reflected in the following summary.

State and Federal Funds for Paterson

Funds received by Paterson from the State and Federal governments increased dramatically during the past four years. For school and municipal purposes, excluding Urban Renewal and the Housing Authority, the increase has been from $4,686,876.20 in 1966 to $19,171,543.80 in 1970. In addition, the City has received a State allotment of $12,602,000 for school improvements at no cost to the City, which is not reflected in the 1970 total. The City's vigorous pursuit of such aid monies has been instrumental in producing this increase.

Debt Management

The total amount of school and municipal bonds outstanding fell from $20,740,000 on December 31, 1968, to $17,710,000 on December 31, 1970, for a decrease of $3,030,000 in the City's bonded indebtedness.

The City's legal net debt fell from 2.02% of Average Equalized Assessed Valuations on December 31, 1966 to 1.97% of Average Equalized Assessed Valuations on December 31, 1970. During the same period of time our municipal debt margin, or unused borrowing power, increased from $7,764,740.77 on December, 1966 to an estimated $8,149,374.00 on December 31, 1970.

The annual debt service cost to the City, including retirement of bonds and interest on bonds and notes, fell from $2,112,313.67 in 1966 to approximately $2,025,000 in 1970, despite rising interest rates over this time period.

Cost of Welfare

City taxes for General Public Assistance payments and Aid to Hospitals decreased from $455,000 in 1966 to $330,000 in 1970.

Investment Program

Due to a vigorous investment program, interest income to the City for the period 1967-70 totalled $55,722, a marked increase over previous years.

Property Taxation

The percentage of the tax levy actually collected steadily increased from 93.05% in 1966 to 93.64% in 1969 (latest year available). This is a higher collection ratio than for most New Jersey cities. During the same period many other cities' ratio decreased instead of increased. A high ratio minimizes the size of the tax levy since it keeps down the "reserve for uncollected taxes" levied pursuant to State law requirements.

The size of the total property tax levy in Paterson increased from $22,669,895.27 in 1966 to $29,037,435.47 in 1970, for an increase of 27.98%. This compared to an increase for all Passaic County municipalities of 46.88% during the same period.

The tax base expanded modestly during the past four years. "Net Valuation on Which County Taxes Are Apportioned" in Paterson increased from $588,059,970 in 1966 to $621,421,805 in 1970.

Other Improvements

Other major improvements in efficiency, financial control and planning were undertaken. For the first time, 6-year capital budgeting and programming was instituted, enabling the City to provide for its capital improvements in a more orderly fashion and on a sounder financial basis. New and improved accounting and payroll systems were established, and steps have been taken to develop a comprehensive electronic data processing system for the City.

New Passaic County Court House Highlight of County Seat

Railway Freight
Plays Role in
Paterson Economy

Route 80 Traffic
Clearly Directed
Into City

MODEL CITIES BEGINS MULTI-MILLION DOLLAR PROGRAM:

The goal is a better life for all citizens

In November 1970, Paterson received approval of a multi-million dollar Model Cities grant that clears the way for a dynamic and comprehensive self-help program for 25,000 low-income residents in the city. The federal grant, along with other state and federal aid programs, could provide the city with as much as $4 million in the next 12 months.

Priorities for the First Year Action Plan call for employment training, economic development, education, housing and health.

Some of the major programs include:

— $400,000 for drug abuse prevention, control and rehabilitation.

— $200,000 for improved nutrition for the elderly.

— $600,000 for special health services such as family planning, pediatric services, prenatal and postnatal care, dental care and physical examinations.

— $500,000 for economic development that will provide low-cost loans for such needs as home improvements, education, small business application processing, small industrial opportunities.

— $400,000 for the consolidation and expansion of manpower training.

— $500,000 for the rehabilitation of relocation housing.

There will also be programs for consumer education so that the low-income families will not be duped into high interest installment purchases and will learn how best to use their limited funds.

An experimental program will be set up to provide neighborhood schools with incentives to develop the best methods of teaching reading and math, with as much as $50,000 for the winning school to expand the successful programs.

A home instruction program for mothers and preschool youngsters will be established.

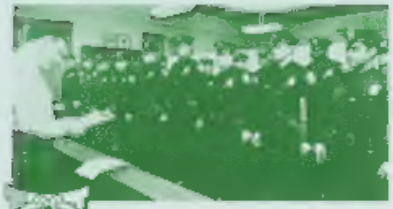
Follow-through studies will be made of high school graduates to determine how they are succeeding in jobs and in higher education so that the high school program can be improved for future graduates.

The 1970 grant is the beginning of a new era of hope for low-income families in Paterson. The goal is a better life for all of our citizens.

1971 JANUARY 1971

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
					1 NEW YEAR'S DAY INSTALLATION OF GOVERNOR AND COMPTROLLER	2
3	4 BOARD OF ALDERMEN 8 P.M. BOARD OF RECREATION 7:30 P.M.	5 PARKING AUTHORITY 8 P.M. BOARD OF PUBLIC WORKS 2:30 P.M. LIBRARY TRUSTEES 7:30 P.M.	6 PLANNING BOARD 8 P.M. PROTOCOL COMMITTEE 8 P.M.	7 BOARD OF EDUCATION 8 P.M.	8	9
10	11 WELFARE ASSISTANCE COMMISSION 8 P.M. BOARD OF HEALTH 8 P.M.	12 HOUSING AUTHORITY 7:30 P.M. GRAND JURY 10 A.M.	13 BOARD OF ALCOHOLIC BEVERAGE CONTROL 8 P.M. PARK COMMISSION 7:30 P.M.	14 BOARD OF FINANCE 10:30 A.M. BOARD OF INVESTMENT 7:30 P.M.	15 MARTIN LUTHER KING BIRTHDAY	16
17	18 BOARD OF ALDERMEN 8 P.M.	19 PATERSON PRESS-GUARDIAN ALUMNI 7 P.M. PARKING AUTHORITY 3 P.M. BOARD OF PUBLIC WORKS 2:30 P.M.	20 PLANNING BOARD 10:30 A.M.	21	22	23
24 31	25	26	27 BOARD OF ALDERMEN IN BEVERAGE CONTROL 8 P.M.	28 BOARD OF FINANCE 10:30 A.M. BOARD OF INVESTMENT 7:30 P.M.	29	30

POLICE 684-1121 FIRE 742-9100



Streamlining the War Against Crime: The Department of Police

Over the past few years many changes have been made in the operations and equipment of the Paterson Police Department. Some of these have been dramatic, some were innovations, but all were designed to give the people of Paterson a better, more effective department.

The narcotics problem, which many cities are still trying to sweep under the rug, was identified and steps taken to control it. The personnel specializing in this enforcement was increased from one man in 1967 to the present eleven man squad. The nearness of Paterson to the world's largest narcotic market in New York City complicates the task of enforcement. The dedicated, well trained men of this unit have performed in an outstanding manner to keep the drug traffic at a minimum. Now that other cities are initiating narcotic units, our men are much in demand as instructors and experts in the control of addicts and pushers. Large quantities of contraband drugs are confiscated annually and hundreds of arrests have been made. These men are not only involved in enforcement but through lectures before school groups, P.T.A.'s and service clubs, preventive measures have been instituted.

Recently the problem of the drinking driver has been the object of much concern on a national level. This department recognized the deadly potential of this offender several years ago. In 1967 the latest scientific apparatus for the determination of the sobriety of the operator of a motor vehicle was acquired. Since that time our conviction rate in such cases has been almost 100 per cent.

Realizing that better educated personnel are essential to cope with the complex problems which are encountered daily in police work, the administration early in 1967 instituted a college training program that has served as a model for all cities throughout the state. Requests are still received from cities in all parts of the country for an explanation of this successful program. The training program, both recruits and in-service, has been up-dated and expanded continually. This department takes pride in being one of only 13 academies recognized and endorsed by the New Jersey Police Training Commission.

What appeared to be a backward step—increasing the number of men assigned to foot patrol was taken in 1969. This type patrol had been replaced in most departments throughout the country by the use of motor vehicles. Realizing the great potential for preventative patrol supplied by walking patrolmen, this department assigned foot patrols to all areas of the city. Being in closer contact with people on the post and in a better position to inspect and control crime hazards these patrols were an instant success. Inquiries regarding this program have been received from several major cities and adopted by some of them for specific areas.

Programs of Police Community Relations have been undertaken with varying degrees of success by many departments. The program instituted by the Paterson Police Department has been an enormous success. Credit must be given to the dedicated personnel actually assigned to the Community Relations unit, to the sincere people in the various communities within the city, and to all the members of the department who have labored so hard to bring about the understanding that now exists.

Modern technology has not been forgotten by this department. The police radio system has been constantly up-dated and Paterson continues to have the most advanced network in the area. Approval has been given by the Federal Communications Commission for four ultra-high frequencies which will be more than adequate for department needs in the foreseeable future. A completely new telephone service was recently installed to facilitate both incoming and intra-departmental messages. With this new equipment not only can more calls be handled but they can be handled more quickly. New radar units have been added for the enforcement of vehicular speed laws. The latest personal equipment and weapons have been obtained, and motor vehicles are being replaced on a more realistic schedule to cut down on maintenance costs.

Training is being expanded. Personnel are constantly being shifted according to the changing patterns of crime. New monitoring equipment for radio and telephone lines has been ordered and will be delivered soon. A survey of record keeping has been made and the department is now in the process of implementing some of the recommendations. A study of operations is contemplated in the near future so that a computer can be utilized for more efficient operations, and a site is presently under consideration for a new Police — Fire Headquarters complex. In 1970 a new and effective anti-mugging squad was initiated in the continuing war against street crime.

With these plans the department will continue to serve the people of Paterson and supply a police service second to none.

1971 FEBRUARY 1971

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
	1 BOARD OF ALDERMEN 8 P.M. BOARD OF RECREATION 7:30 P.M.	**2** FINANCE AUTHORITY 3 P.M. BOARD OF PUBLIC WORKS 7:30 P.M. LIBRARY TRUSTEES 7:30 P.M.	**3** PLANNING BOARD 8 P.M. YOUTH COUNCIL 8 P.M.	**4** BOARD OF EDUCATION 8 P.M.	**5**	**6**
7	**8** WELFARE ASSISTANCE COMMISSION 8 P.M. BOARD OF HEALTH 8 P.M.	**9** HOUSING AUTHORITY 1 P.M. FIRE AND POLICE 7 P.M.	**10** BOARD OF ALCOHOLIC BEVERAGE CONTROL 8 P.M. PARK COMMISSION 7:30 P.M.	**11** BOARD OF FINANCE 10:00 A.M. BOARD OF ASSESSMENT 7:30 P.M.	**12** LINCOLN'S BIRTHDAY	**13**
14 ST. VALENTINE'S DAY	**15** BOARD OF ALDERMEN 8 P.M.	**16** CITY PUBLIC WORKS DEPARTMENT REVIEW 1 P.M. PARKING AUTHORITY 3 P.M. BOARD OF PUBLIC WORKS 7:30 P.M.	**17** PLANNING BOARD 10:30 A.M.	**18**	**19**	**20**
21	**22** WASHINGTON'S BIRTHDAY	**23**	**24** ASH WEDNESDAY BOARD OF ALCOHOLIC BEVERAGE CONTROL 8 P.M.	**25** BOARD OF FINANCE 10:00 A.M. BOARD OF ASSESSMENT 7:30 P.M.	**26**	**27**
28						

POLICE 684-1121 FIRE 742-9100

The workload of the Paterson Fire Department increased by one-third in the three years since 1968 with a record high number of almost 7,000 alarms in 1970.

The total number of serious fires rose in proportion to the number of alarms, placing on the department the heaviest workload of any city in the area.

Despite record-breaking demands, the impact of inflation and new community services, the department has met its obligations with its present force of 352 men, representing only a slight increase in personnel over 1968.

For the citizen of Paterson, the greatly expanded workload has been met at a cost of only 1.5 cents per day per capita over the 1968 period.

In the past three years, the department has acquired seven pumpers, one hook and ladder, one squad unit, and four battalion response vehicles.

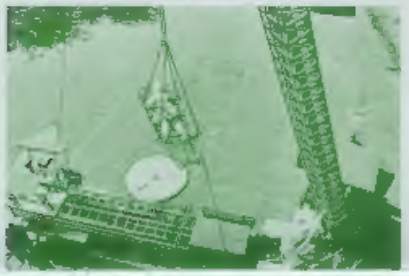
In the past three years, the department has developed a community relations unit which daily stresses the need for fire safety throughout the community. More than 100 of the city's firemen are currently attending college training programs.

This year a Fire Department team of trained scuba divers was organized, to provide an increased measure of water safety to the community. Each year, the department carries out over 8,300 industrial, commercial and residential fire inspections as part of its continuing fire prevention program.

A new two-bay firehouse was constructed in the Hillcrest area, replacing a 92-year-old building.

On Nov. 15, the department took over the operations of a new municipal ambulance service staffed by department personnel and providing service from three strategically situated locations.

As the city grows, the department grows and changes so as to provide the first line of fire defense and emergency services whenever needed.



Paterson Fire Department: Second to None

Improved Ambulance Service Begins

1971 MARCH 1971

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
	1 BOARD OF ALDERMEN 8 P.M. BOARD OF RECREATION 7:30 P.M.	**2** PARKING AUTHORITY 8 P.M. BOARD OF PUBLIC WORKS 2:30 P.M. LIBRARY TRUSTEES 7:30 P.M.	**3** PLANNING BOARD 8 P.M. YOUTH COUNCIL 8 P.M.	**4** CROSSIE ATTUCKS HOLIDAY BOARD OF EDUCATION 8 P.M.	**5**	**6**
7	**8** WELFARE ASSISTANCE COMMISSION 8 P.M. BOARD OF HEALTH 8 P.M.	**9** HOUSING AUTHORITY 7 P.M. FIRE AND POLICE 7 P.M.	**10** BOARD OF MUNICIPAL REVENUE CONTROL 8 P.M. PARK COMMISSION 7:30 P.M.	**11** BOARD OF FINANCE 10:30 A.M. BOARD OF ASSESSMENT 1:30 P.M.	**12**	**13**
14	**15** BOARD OF ALDERMEN 8 P.M.	**16** PATERSON REDEVELOPMENT AGENCY 7 P.M. BOARD OF PUBLIC WORKS 2:30 P.M. PARKING AUTHORITY 8 P.M.	**17** ST. PATRICK'S DAY PLANNING BOARD 10:30 A.M.	**18**	**19**	**20**
21	**22**	**23**	**24** BOARD OF MUNICIPAL REVENUE CONTROL 8 P.M.	**25** BOARD OF FINANCE 10:30 A.M. BOARD OF ASSESSMENT 2:30 P.M.	**26**	**27**
28	**29**	**30**	**31**			

POLICE 684-1121 FIRE 742-9100

Board of Public Works, The Front Line of Public Service

The Board of Public Works employs 208 persons and had a 1970 budget of $2.8 million for all departments.

Its functions include: engineering, road repair and maintenance, street sweeping, snow removal, sewer maintenance and repair, supervision of public buildings, street lighting, garbage removal, traffic signal maintenance, street line painting and street and traffic signs maintenance.

In 1970 the department used a total of 1,134 tons of material for street patching work compared with 851 used in 1967.

During the past year, the department initiated a comprehensive street sweeping program, on a regular schedule. The program included a tow-away drive which followed an intensive educational program, for public support. In the area of garbage removal, the city has three vehicles in service for removal of debris and averages some 50 pick-up calls per day. Nine sanitary inspectors provide supervision of codes and ordinances enforced by the department.

Posted streets were cleaned an average of five times a week, during the past year. Some 625 vehicles were towed away for violations of the street sweeping program. A total of 57,750 items of debris not covered by the city garbage contract were removed during the period 1968-70.

Some of the highlights of department activity for the period 1967-70 include:

TRAFFIC DEPARTMENT: A concerted effort was made to install new, larger "Scotchlite" stop signs. 484 signs and 348 poles were installed and 560 signs and 139 poles replaced. In 1969, the department erected 1,457 new street location signs.

SEWER DEPARTMENT: 4,000 complaints checked out; 9,000 catch basins cleaned; 2,800 manholes cleaned; 2,400 tons of debris removed from the Hillcrest Interceptor. A new hydro-crane was acquired for the department and a new sewer cleaning machine cleared some 40,000 square feet of sanitary sewers.

ENGINEERING DEPARTMENT: The Paterson Engineering Department, with nine employes and a 1970 budget of $86,800 for salaries and wages, carried out a wide variety of functions.

The department's work has included studies and investigations for Interstate Route 80 and Route 20 on alignments through the city, the Inner Loop Road for the Downtown Paterson Urban Renewal Program, widening of streets, reconstruction and resurfacing and repair of streets with state aid, development of specifications for garbage collection bidding, rental of equipment for snow removal and for new street signs, emergency reconstruction of sewer lines and construction of new sewers in the Hillcrest area.

In the past four years, the department has engaged in street widening programs involving $246,741 of which the state paid $222,066 and the city $24,674.

The department has supervised $272,000 in road maintenance and repair work in the last four years, with the state providing $244,800 and the city paying $27,200 as its share.

The department has completed the construction of 25½ miles of new roadway since 1967.

1971 APRIL 1971

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
				1 BOARD OF EDUCATION 8 P.M.	2	3
4	5 BOARD OF ALDERMEN 8 P.M. BOARD OF RECREATION 7:30 P.M.	6 BOARD OF PUBLIC WORKS 2:30 P.M. PARKING AUTHORITY 8 P.M. LIBRARY TRUSTEES 7:30 P.M.	7 PLANNING BOARD 8 P.M. YOUTH GUIDANCE 8 P.M.	8 BOARD OF FINANCE 10:30 A.M. BOARD OF ASSESSMENT 1:30 P.M.	9 GOOD FRIDAY	10 PASSOVER
11 EASTER	12 WELFARE ASSISTANCE COMMISSION 8 P.M. BOARD OF HEALTH 8 P.M.	13 HOUSING AUTHORITY 8 P.M. FIRE AND POLICE 7 P.M.	14 BOARD OF ALCOHOLIC BEVERAGE CONTROL 8 P.M. PARK COMMISSION 7:30 P.M.	15	16	17
18	19 BOARD OF ALDERMEN 8 P.M.	20 PATERSON WORK DEVELOPMENT AGENCY 7 P.M. PARKING AUTHORITY 8 P.M. BOARD OF PUBLIC WORKS 2:30 P.M.	21 PLANNING BOARD 10:30 A.M.	22 BOARD OF FINANCE 10:30 A.M. BOARD OF ASSESSMENT 2:30 P.M.	23	24
25	26	27	28 BOARD OF ALDERMEN BEVERAGE CONTROL 8 P.M.	29	30	

POLICE 684-1121 FIRE 742-9100

Urban Renewal: Key to the Future

The Paterson Redevelopment Agency, organized in April 1969 to succeed the Urban Renewal Division of the Paterson Housing Authority, is the administrative agency of the federally-funded redevelopment program for the city.

Expenditures for urban renewal rose from around $1 million in 1967 to $3 million in 1970. Of the total, 90 per cent went for the Downtown program, which is the major activity presently underway.

The Agency also launched a $1.3 million First Year Neighborhood Development Program to provide low-cost housing in the Fourth Ward and prepared plans for a $13 million Second Year NDP for additional redevelopment and housing.

In 1969, administrative and interest costs amounted to one third of total expenditures while in 1970, through increased efficiency of operation, the two costs accounted for only 17 per cent of the total budget.

During the period 1967-70, the agency bought 83 properties, cleared 78 buildings, and relocated 115 families, 62 individuals and 96 businesses, with most of the businesses relocated in the city.

In other 1970 developments, the Dale Avenue block was sold to the United Auto Workers Union for 68 cooperative apartments; Ward Street was converted from a narrow roadway to an attractive, well-lighted boulevard, as the first step in the construction of the Downtown Loop System, and plans were developed for extending Paterson Street across Market Street.

Outside the Downtown area, the agency submitted plans for an additional housing project in the Jackson and Slater Street area and completed preliminary plans for the combined housing and historic preservation project encompassing the Great Falls area of the City.

A statistical summary of agency activities in recent years indicates that of every dollar spent on a redevelopment, only three cents comes directly out of city revenues. Other sources, chiefly the federal government, are paying the bulk of the costs of the redevelopment projects.

Based on present project commitments, the City of Paterson will receive an estimated $42.5 million in renewal improvements at a total cost of around $1 million, only a small portion of which will be in actual cash outlay.

1971 MAY 1971

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
						1
2	3 BOARD OF ALDERMEN 8 P.M. BOARD OF RECREATION 7:30 P.M.	4 LIBRARY TRUSTEES 7:30 P.M. BOARD OF PUBLIC WORKS 2:30 P.M. PARKING AUTHORITY 3 P.M.	5 PLANNING BOARD 8 P.M. YOUTH BUREAUX 8 P.M.	6 BOARD OF EDUCATION 8 P.M.	7	8
9 MOTHER'S DAY	10 WELFARE ASSISTANCE COMMISSION 9 P.M. BOARD OF HEALTH 8 P.M.	11 HOUSING AUTHORITY 3 P.M. FIRE AND POLICE 7 P.M.	12 BOARD OF ALCOHOLIC BEVERAGE CONTROL 8 P.M. PAPL COMMISSION 7:30 P.M.	13 BOARD OF FINANCE 10:30 A.M. BOARD OF ADJUSTMENT 7:30 P.M.	14	15
16	17 BOARD OF ALDERMEN 8 P.M.	18 PATERSON REDEVELOPMENT AGENCY 3 P.M. BOARD OF PUBLIC WORKS 2:30 P.M. PARKING AUTHORITY 3 P.M.	19 PLANNING BOARD 7:30 A.M.	20	21	22
23 30 MEMORIAL DAY	24 31	25	26 BOARD OF ALCOHOLIC BEVERAGE CONTROL 8 P.M.	27 BOARD OF FINANCE 10:30 A.M. BOARD OF ADJUSTMENT 7:30 P.M.	28	29

POLICE 684-1121 FIRE 742-9100

The School System: New Horizons for Education

The Paterson school system consists of 28 elementary schools and two senior high schools. In the last ten years, enrollment has increased from 22,000 to 26,000, with more than half of the increase in the four years from 1965 to 1969.

The following are the highlights of educational innovations during the past four years.

DALE AVENUE SCHOOL — A new concept in education for 550 youngsters from pre-Kindergarten to Grade 3 was developed in a converted factory building. Children plan independent learning activities, evaluate their own experiences and report the results to staff members and to one another. Physical fitness classes provide body coordination, rhythm, balance and skill building activities. Articles about the school have been widely published in professional and regional journals and news media.

YEAR ROUND SCHOOL PROGRAMS — Since 1966, the Paterson school system has received $5.4 million in federal and state aid to supplement existing school programs for 20,000 regular and summer students.

ENGLISH AS A SECOND LANGUAGE. Paterson schools have over 4,000 pupils who come from homes where the dominant language is Spanish. Many of the students cannot speak English when they enter school. Last year a staff of 14 teachers and five assistants provided special language instruction to 571 students.

READING PROGRAMS. A major objective of the federal aid program has been to raise reading levels. Paterson provides specialists on reading services to students in the first three grammar school grades in addition to other remedial reading efforts.

SUMMER PROGRAMS. In 1970, the city enrolled 2,498 summer students in four areas: high school, head start, elementary skills improvement and special education. Bilingual education was part of the program.

SPECIAL SERVICES. Students receive psychological services, medical evaluations, and special education programs. They include: A child study team consisting of a social worker, a psychologist, supervisor of nurses, learning disability director, along with other specialists. A Mini-Team is also available.

WORK EXPERIENCE. Paterson is in the second year of an experimental program to test the value of placing 14 and 15 year old students in work study experiences. Twenty-seven students are now at work through the program.

OTHER PROGRAMS. The Paterson Board of Education also sponsors a variety of special-ed programs for the handicapped, for expectant mothers, and for special needs. Over 100 special education students between 14 and 20 are attending the program at the County and Vocational High School. In January, the school board initiated a new instructional program in reading and arithmetic. Some 3,000 students and 150 teachers are now involved.

A Follow Through Program, which carries the benefits of Head Start into the elementary school system, is now in its second year.

Some 450 adults attend night school classes sponsored by the Board of Education.

The Cooperative Industrial Education work-study program has enrolled 311 boys and girls who have received 223,225 hours of training and earned $361,000 in three years.

Federally-funded Neighborhood Youth Corps students have earned $730,000 in the past three years in their work-study programs.

The Paterson Board of Education, in cooperation with the federal New Careers Program has utilized the services of 45 aides in the public schools. The aides are recruited from local neighborhoods under a plan of employment-incentive and education. When they complete a year of college work, they are classified as teacher assistants. After two years of college, they become teacher associates.

Education and The Battle Against Drug Abuse

During the past year, the Paterson School System extended its program to combat drug abuse by establishing procedure for the referral and processing of drug abuse among the pupils.

Each pupil identified as a probable user of drugs is treated as an individual, and a prescriptive recommendation for his education and rehabilitation is made by a professional team, consisting of a physician, psychiatrist, social worker, psychologist, guidance worker and nurse. This is done to insure that no child will be automatically or arbitrarily designated, punished or treated. Each case is diagnosed and followed up by individual prescription and treatment.

A committee for Drug Abuse Education in the Paterson Public Schools, appointed by the Superintendent, has worked for the past year and a half to prepare recommendations for the handling of pupil cases and the development of a course of study. The course of study is finished and is being put into effect. In-service training of teachers will continue as an on-going activity. Resource materials are being provided for all schools, and an evaluation of the program will be made by principals and teachers at the end of the current year. The course of study is based upon a behavioral approach to the problem. Its success will depend upon the ability of the teachers to create an atmosphere of open discussion so that the pupil feels free to look into himself to resolve the conflicts which lead to drug abuse. This type of attack highlights the importance of teacher-training and sensitizing.

The schools, with the cooperation of the Mayor's Commission, now incorporated as Paterson United Against Drug Abuse, the Paterson Department of Health and the New Jersey State Department of Education, conducted a series of eight one and a half hour meetings with all teachers, Grades Seven through Twelve, of the public schools and many members of the parochial school staffs.

Seven of the schools' social workers, who attended a three week session at Rutgers during the summer, together with the Director of Special Services, representatives of local and New York treatment centers, experts from Columbia University, officials from Model Cities and other individuals and groups, contributed effort and speakers to this series of meetings.

The Paterson Board of Education included funds in this year's budget for the employment of a coordinator of drug abuse education for the schools and an additional social worker assigned full-time to this work as well as a teacher who works full-time with pupil-addicts. Money was provided also for instructional and other supplies for drug abuse education in the budget.

Park Department Restoring the Land

The Paterson Park Department, which has jurisdiction over 22 park properties, completed another record-breaking year of activities during 1970.

Programs initiated during the year again reflected the philosophy of the Kramer administration which called for restoration of long-neglected land and equipment so that the public might enjoy full advantage of the park system.

Wide-spread repairs and renovations were carried out during the year in the major city parks, including restoration of the historic Van Houten House in Westside Park, relocation and renovation of ice-skating rinks in both Westside and Eastside Parks, construction of a 1,200 foot walk promenade along the wall and river bank in Westside Park, and restoration of the Alice Waight Memorial Fountain in Eastside Park which had been deteriorating for almost 30 years.

Major repairs were also made to department buildings, and at Pennington Park, the road and parking area started in 1939 were permanently surfaced, eliminating a dust and traffic nuisance.

Long neglected planting programs have been resumed and the department has purchased 6,000 tulip bulbs for spring blooming.

The department provided 17 public events during the year which attracted tens of thousands of people to the city parks. They included two fireworks displays, the third annual art show, band concerts, the 15th annual observance of Mothers' Day, Memorial Day exercises, midget league programs, Columbus Day ceremonies, a girl scout art festival, tennis tournaments, folk concerts, a Spanish concert and an ice-skating party and a dog show.

In addition there was wide use of the parks for school and athletic events.

The Shade Tree Division of the Park

The Shade Tree Division of the Park Department continued to carry out a record work load during 1970 responding to over 3,000 individual requests from property owners for tree work.

The department continued its extensive program despite the nation-wide shortage of skilled shade tree personnel and with a bare minimum of help for the task at hand.

To replace the aging trees on city streets, the department has embarked upon an extensive yearly planting program of fine young street trees to beautify neighborhood streets. The 1970 program included both spring and fall plantings involving 100 trees.

1971 JUNE 1971

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
		1 LIBRARY TRUSTEES 7:30 P.M. BOARD OF PUBLIC WORKS 8:00 P.M. PARKING AUTHORITY 5 P.M.	**2** PLANNING BOARD 8 P.M. WELFARE ADVISORY 8 P.M.	**3** BOARD OF EDUCATION 8 P.M.	**4**	**5**
6	**7** BOARD OF ALDERMEN 8 P.M. BOARD OF RECREATION 7:30 P.M.	**8** HOUSING AUTHORITY 7 P.M. FIRE AND POLICE 7 P.M.	**9** BOARD OF ALCOHOLIC BEVERAGE CONTROL 8 P.M. PARK COMMISSION 7:30 P.M.	**10** BOARD OF FINANCE 10:30 A.M. BOARD OF ASSESSMENT 7:30 P.M.	**11**	**12**
13	**14** WELFARE ASSISTANCE COMMISSION 8 P.M. BOARD OF HEALTH 8 P.M.	**15** PATERSON REDEVELOPMENT AGENCY 7 P.M. BOARD OF PUBLIC WORKS 7:30 P.M. PARKING AUTHORITY 5 P.M.	**16** PLANNING BOARD 10:30 A.M.	**17**	**18**	**19**
20 FATHER'S DAY	**21** BOARD OF ALDERMEN 8 P.M.	**22**	**23** BOARD OF ALCOHOLIC BEVERAGE CONTROL 8 P.M.	**24** BOARD OF FINANCE 10:30 A.M. BOARD OF ASSESSMENT 7:30 P.M.	**25**	**26**
27	**28**	**29**	**30**			

POLICE 684-1121 FIRE 742-9100

Free Public Library
A Year of
Continued Growth

JULY

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

POLICE 684-1121 FIRE 742-9100

Recreation: A "Swinging" Year

[illegible]

[illegible] Movie shows

[illegible] Bowling Christmas

[illegible] Boys and Girls Bowling Leagues

[illegible]

the state, according to The New Jersey Recreation and Park Association, which conducted a detailed study of recreation programs throughout the state

AUGUST

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

POLICE 684-1121 FIRE 742-9100

Health Services Continue To Grow

SEPTEMBER

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

POLICE 684-1121 FIRE 742-9100

EXISTING RESIDENTIAL TO BE REHABILITATED BY P.R.A.

COMPLETED REHABILITATION BY UNITED NON-PROFIT CORP.

The Fight Against Blight: Community Improvements

The Department of Community Improvements was organized by Mayor Kramer in January 1968 as part of the administration's determination to halt the spread of blight.

Combining the building department and electrical bureau with a new department of housing inspection, the department operates with a budget of $235,000 and a staff of 40.

In 1968 the department carried out 11,075 inspections and increased that number in 1969 to 14,473, with a goal of surpassing that figure in 1970.

Since May 1968, the department has issued 473 court complaints and has demolished 85 units unfit for human habitation, assisted by over $200,000 in state and federal demolition grants.

The department has a cooperative agreement with the State through which the city has earned $20,000 to offset the cost of code enforcement. In addition, the department carries out relocation work for the State Department of Transportation, assisting in the development of both Interstate Route 80 and the Peripheral Highway. In the period from July 1969 through Sept. 30, 1970, the department relocated 170 families, individuals and businesses and received $36,000 from the state to help defray costs.

The agency is responsible for the city's Workable Program, a requirement for federal urban renewal aid and was the only department in the state to ask for and receive urban aid funds for demolition.

The department also administers the zoning ordinance through a new zoning officer who issues certificates of zoning compliance and it cooperates with the $250,000 federal Insect and Rodent Control Program.

1971 OCTOBER 1971

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
					1	2
3	4 BOARD OF RECREATION 7:30 P.M. BOARD OF ALDERMEN 8 P.M.	5 PARKING AUTHORITY 3 P.M. BOARD OF PUBLIC WORKS 7:30 P.M. LIBRARY TRUSTEES 7:30 P.M.	6 PLANNING BOARD 8 P.M. YOUTH GUIDANCE 8 P.M.	7 BOARD OF EDUCATION 8 P.M.	8	9
10	11 MILITARY ASSISTANCE COMMISSION 8 P.M. BOARD OF HEALTH 8 P.M.	12 COLUMBUS DAY HOUSING AUTHORITY 8 P.M. FIRE AND POLICE 7 P.M.	13 BOARD OF ALCOHOLIC BEVERAGE CONTROL 8 P.M. PARK COMMISSION 7:30 P.M.	14 BOARD OF FINANCE 10:30 A.M. BOARD OF ADJUSTMENT 7:30 P.M.	15	16
17	18 BOARD OF ALDERMEN 8 P.M.	19 INTERGOVERNMENTAL AGENCY 7 P.M. PARKING AUTHORITY 3 P.M. BOARD OF PUBLIC WORKS 2:30 P.M.	20 PLANNING BOARD 10:30 A.M.	21	22	23
24 31	25	26	27 BOARD OF ALCOHOLIC BEVERAGE CONTROL 8 P.M.	28 BOARD OF FINANCE 10:30 A.M. BOARD OF ADJUSTMENT 7:30 P.M.	29	30

POLICE 684-1121 FIRE 742-9100

Improvements Mark Successful Year for The Parking Authority

The Paterson Parking Authority operates seven surface parking sites and two multi-level garages, providing parking for a total of 2,200 cars a day. All sites are open six days a week. In addition, the Authority maintains 1,000 on-street parking meters.

In 1970, the Authority adopted as its slogan "Parking in Paterson Is A Pleasure." Service to parkers, and attractive conveniently accessible facilities, competitive rates and profitable operations are the prime goals of the Authority.

In the past year the Authority's earnings increased sharply as the result of new programs initiated by its executive director. As a result, the Authority is now confident that it can proceed with a planned multi-million dollar expansion of municipal parking to be carried out as part of the urban renewal program.

New uniforms for its employees and a strict maintenance program for facilities have provided a bright new Authority look for the public.

Planning Board: The City Looks Ahead

The Paterson Planning Board, which provides guidance for orderly growth and development of the community, carried out projects in three major areas during 1970.

They included:

— Start of a two-year $331,000 Community Renewal Program financed with state and federal grants and designed to provide a comprehensive view of future redevelopment needs and priorities.

— Completion of a detailed analysis of the proposed Peripheral Highway (Route 20 extension) alignment between Sparrow Street and the existing McLean Boulevard, with the recommendation that the highway be built on the south side of River Street to minimize the loss of homes, jobs and industries.

— Development of a detailed plan for future school needs, recommending construction of new grammar and high school facilities to meet future growth and specifying areas of greatest need.

The professional staff also:

— Analyzed the need for a proposed "Planned Residential Unit Development" that would permit construction here of a new type of housing based on a neighborhood concept such as that of Radburn in Fair Lawn.

— Completed studies and recommended use of so-called "Modular Housing" or factory built living units as one of the steps to alleviate the city's shortage of good housing.

The staff further continued to update the Master Plan, worked out a revision of the subdivision ordinance, provided liaison with urban renewal, carried out a land use survey and the Board of Adjustment detailed recommendations on some 56 variance applications in the period from September 1969 to June 1970.

For this coming year, the planning staff will continue work on the CRP and update the Master Plan, provide further analysis for the Peripheral Highway, work for the adoption of the Planned Unit Development, assist in the development of the Great Falls historic area, develop regional pollution control studies and provide a Capital Improvements Program for future use.

A City Within A City: Public Housing

The Paterson Housing Authority is in its 29th year and presently has 2,290 apartments on ten sites providing safe and sanitary living facilities for some 8,000 persons.

During 1970, the Authority initiated a $1.8 million program for rehabilitation of older apartments and project grounds and for the elimination of incinerators for air pollution, with funds provided by the federal Department of Housing and Urban Development. Other major programs for the year included the construction of a new community center for the 498 families at the Christopher Columbus development, Madlock Street, and the development of a Turnkey housing program for the downtown area.

In other areas, the Authority is continuing its typical program of interior painting for all apartments and has sought to provide all new tenants with repainted and rehabilitated units. Tenant Councils have been organized in all developments, in an effort to foster greater tenant participation.

The Authority has an annual budget of $2 million and has 91 employees. For the period April 1, 1967 through March 31, 1971, the Authority will have made payments of $517,017 in lieu of taxes to the city, along with $120,000 for supplemental police protection provided by Housing Guards employed by the Fire and Police Commission.

The Authority processed 1,779 applications for housing from January 1967 through September 1970 and provided housing, on turnover, for 1,275 families, including 182 senior citizens and 1,093 families with children. There are presently some 500 applications on file for housing.

1971 NOVEMBER 1971

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
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14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

POLICE 684-1121 FIRE 742-9100

Aid for the Elderly

The Paterson Office on Aging, established when the Kramer administration took office on Jan. 1, 1967, has provided the following services in the period ending Sept. 30, 1970.

— Provided aid to 3,000 older citizens.

— Served 77,257 hot, well balanced, nutritious lunches at the Senior Citizen Day Center, at cost.

— Delivered 28,023 Meals-on-Wheels to the ill and homebound aging.

— Provided 561 free flu shots and diabetic tests, through the Paterson Board of Health Home Nursing Service.

— Provided 1,553 individuals with counseling and guidance in employment, social security, health, medicare, food stamps, diet, housing, family and other problems.

The Office on Aging has operated under an annual budget of $21,000 in grants from the State Division on Aging and $14,258 in city funds. An additional $152,000 in federal aid has been provided for food services and $3,600 for podiatry services.

Ninety-nine volunteers have been involved in the program, giving regular hours of service each week. Thirty-one different community agencies have aided the program.

Municipal Court, An Efficient Model of Justice

The Municipal Court of Paterson is open seven days a week, including holidays and maintains two sessions on Wednesday. The court has been repeatedly commended for its efficient operation and has no backlog of cases.

For the period Jan. 1, 1967 through Sept. 30, 1970, the court disposed of 27,629 criminal complaints, 25,910 moving traffic violation complaints and 240,682 parking violation complaints.

Fines and costs collected in criminal complaints since 1967 total $286,050. Fines and costs in traffic complaints for the same period total $1,171,838.

Ervan F. Kushner is presiding judge and Henry Riccobene judge of the municipal court.

Housing Patrol Aid to the Police

The Paterson Fire and Police Commission has jurisdiction over the Paterson Housing Authority Patrol, a force of 16 patrolmen, an acting lieutenant, and a chief, providing protection for the city's public housing projects. Two motorized patrol units and seven portable radios allow instant communication with the city's regular police force. The federal government pays about half the cost of the guard unit.

Youth Guidance, Key to Crime Prevention

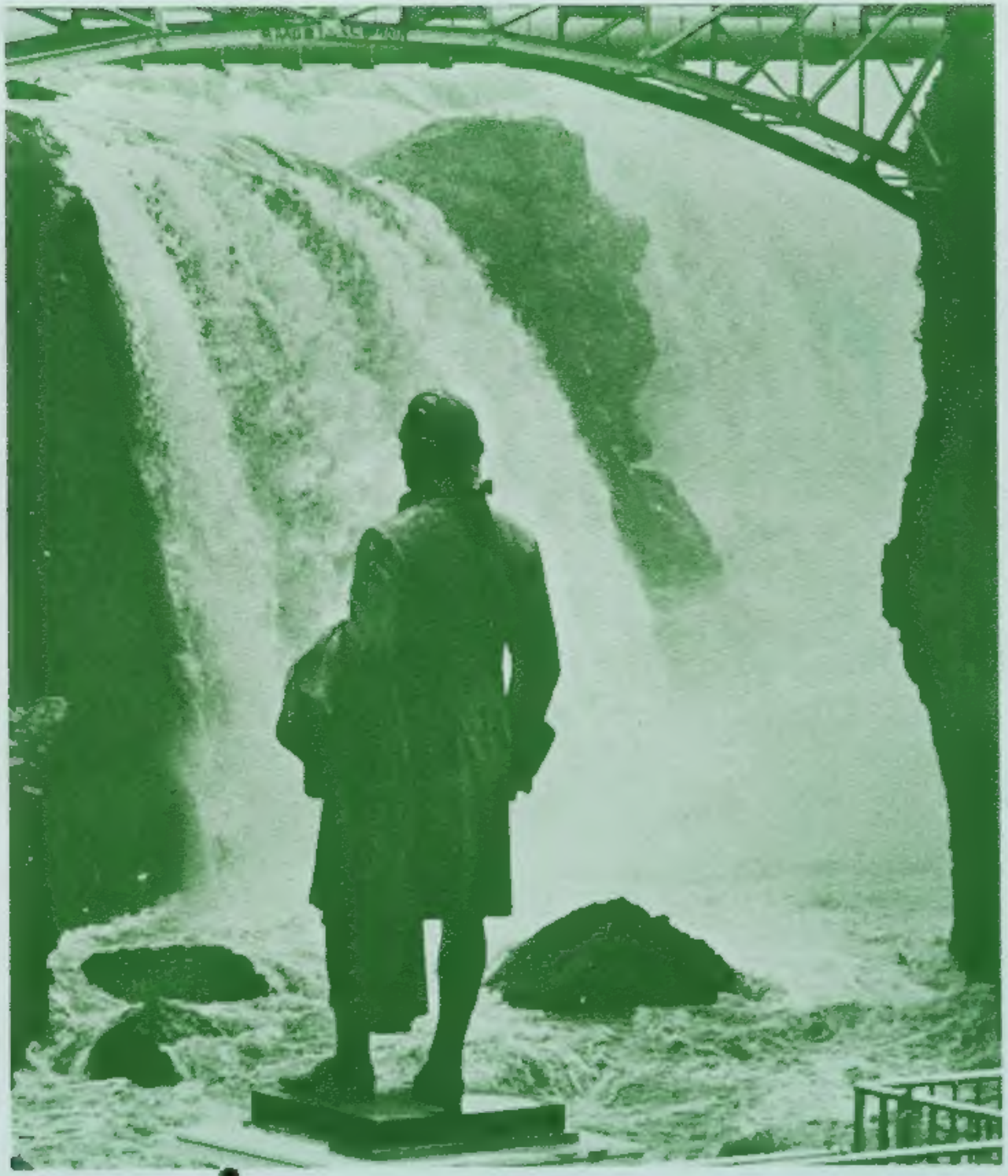
The Paterson Police Department maintains a separate Youth Guidance Bureau staffed by a director, a sergeant, 11 plain clothes officers, a female juvenile aide and a secretary. The bureau operates from 8 a.m. to 2 a.m. daily and serves two Passaic County Juvenile Courts which hold sessions five days a week. A complete file is kept on every juvenile case referred to the bureau and a cross filing system is updated regularly.

The bureau works in close cooperation with various municipal, county and state agencies in the care, rehabilitation and counseling of youths and parents. As part of a public information program, the bureau provides speakers for social, civic and religious groups. In the first nine months of 1970, the bureau handled 1,928 cases.

1971 DECEMBER 1971

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
			1 PLANNING BOARD 8 P.M. YOUTH GUIDANCE 8 P.M.	2 BOARD OF EDUCATION 8 P.M.	3	4
5	6 BOARD OF RECREATION 7:30 P.M. BOARD OF ALDERMEN 8 P.M.	7 PARKING AUTHORITY 7 P.M. BOARD OF PUBLIC WORKS 8:00 P.M. LIBRARY TRUSTEES 7:30 P.M.	8 BOARD OF ALCOHOLIC BEVERAGE CONTROL 8 P.M. PARK COMMISSION 7:30 P.M.	9 BOARD OF ADJUSTMENT 7:00 P.M. BOARD OF FINANCE 10:00 A.M.	10	11
12	13 WELFARE ASSISTANCE COMMISSION 8 P.M. BOARD OF HEALTH 8 P.M.	14 HOUSING AUTHORITY 8 P.M. FIRE AND POLICE 7 P.M.	15 PLANNING BOARD 10:30 A.M.	16	17	18
19	20 BOARD OF ALDERMEN 8 P.M.	21 PATERSON REDEVELOPMENT AGENCY 7 P.M. PARKING AUTHORITY 8 P.M. BOARD OF PUBLIC WORKS 7:30 P.M.	22 BOARD OF ALCOHOLIC BEVERAGE CONTROL 8 P.M.	23 BOARD OF ADJUSTMENT 7:30 P.M. BOARD OF FINANCE 10:30 A.M.	24	25 CHRISTMAS DAY
26	27	28	29	30	31	

POLICE 684-1121 FIRE 742-9100



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